To: DeMeo, Sharon M.[Demeo.Sharon@epa.gov]

From: Houlihan, Damien

**Sent:** Thur 7/10/2014 2:15:47 PM

Subject: FW: Merrimack Station project organization spreadsheet

Merrimack Project Tracker version 4.xlsx

Hi Sharon -

This is the project management tool Suzanne put together. The dates are made just so she could play around. Please take a look when you can and let me know what you think. If you're up for it, I'd like to use it for the Merrimack permit. Thanks!

Damien

From: Warner, Suzanne

Sent: Wednesday, June 11, 2014 2:13 PM

To: Houlihan, Damien

Subject: RE: Merrimack Station project organization spreadsheet

Updated spreadsheet attached

From: Houlihan, Damien

**Sent:** Monday, June 09, 2014 11:12 AM

To: Warner, Suzanne

Subject: RE: Merrimack Station project organization spreadsheet

Red timeline for behind, Green for on schedule, yellow for not started, maybe black for completed? Just a thought – no big deal if it's a problem.

From: Warner, Suzanne

Sent: Monday, June 09, 2014 11:06 AM

To: Houlihan, Damien

Subject: RE: Merrimack Station project organization spreadsheet

What kind of color coding were you thinking?

From: Houlihan, Damien

Sent: Monday, June 09, 2014 10:53 AM

To: Warner, Suzanne

Subject: RE: Merrimack Station project organization spreadsheet

I really like the timeline. Easy to look at. Can it be color coded?

From: Warner, Suzanne

Sent: Monday, June 09, 2014 9:05 AM

To: Houlihan, Damien

Subject: Merrimack Station project organization spreadsheet

Hi Damien,

Attached is a new version of the spreadsheet. Please let me know what you think about the timeline on the first worksheet and if the tasks on the second worksheet are correct. Let me know if you want to discuss further or if this isn't what you had in mind.

Thanks,

Suzanne Warner

(617) 918-1383